FOUNDATION
RESOURCE GUIDE

U.S. Department of Housing
and Urban Development

Office of Policy Development
and Research
Copies of *Foundation Resource Guide* can be requested from the University Partnerships Clearinghouse. Request the document by title.

Orders can be placed by calling (800) 245–2691, (800) 483–2209 (TDD).
A Compilation of Major Foundations That Sponsor Activities Relevant to College-Community Partnerships
Introduction

This guide was prepared by the Office of University Partnerships (OUP), an office established by HUD in 1994 to encourage and expand the efforts of colleges and universities that are striving to make a difference in their communities. The original version of this publication was developed as a resource for grantees under HUD’s Community Outreach Partnership Centers (COPC) Program. OUP now administers seven university and college programs serving a broad range of institutions of higher education. The foundations described in this guide are national foundations that likely will fund the kinds of projects OUP grantees are undertaking.

An expanded version of this guide will be available on the Internet at www.oup.org.

For further information about OUP and the many ways it is helping colleges and universities fulfill their urban mission, contact:

University Partnerships Clearinghouse
(800) 245–2691
oup@oup.org
www.oup.org
Contents

Foundations ................................................................. 1
The Allstate Foundation ............................................... 3
American Express Foundation ....................................... 4
The Andrew W. Mellon Foundation ................................. 5
The Annie E. Casey Foundation ..................................... 6
AT&T Foundation .......................................................... 7
Avon Products Foundation, Inc. ..................................... 8
The Bristol-Myers Squibb Foundation, Inc. ....................... 9
Carnegie Corporation of New York ................................ 10
Charles A. Frueauff Foundation, Inc. .............................. 11
Charles Stewart Mott Foundation .................................. 12
CIRI Foundation ............................................................ 13
The Commonwealth Fund .............................................. 14
The David and Lucille Packard Foundation ....................... 15
Ford Motor Company Fund ............................................ 16
General Motors Foundation, Inc. .................................... 17
John S. and James L. Knight Foundation ......................... 18
Lucent Technologies Foundation ................................... 19
Metropolitan Life Foundation ........................................ 20
The Pew Charitable Trusts ............................................. 21
The Prudential Foundation ............................................. 22
Public Welfare Foundation, Inc. .................................. 23
The Robert Wood Johnson Foundation ........................... 24
The Rockefeller Foundation .......................................... 25
Verizon Foundation ....................................................... 26
Wallace Reader’s Digest Funds ...................................... 27
W.K. Kellogg Foundation .............................................. 28
Subject Index ............................................................... 29
Foundations
The Allstate Foundation

Contact

Executive Director 2775 Sanders Road, Suite F4
Northbrook, IL 60062–6127
(847) 402–5502
Fax: (847) 326–7517
allfound@allstate.com
www.allstate.com/foundation

Purpose and Activities

The foundation awards grants to nonprofit organizations that seek to improve the quality of life in communities across the country.

Incorporated: 1952
Foundation Type: Company sponsored.
Total Giving (in 1999): $9,399,290
Number of Grants (in 1999): 1,713
High: $465,000
Average: $1,000
Low: $25
Initial Approach: Proposal.
Deadline for Submission: None.
Relevant Subject Areas: Community scholars; economic development; education (K–12); health, safety, and the environment; job training/microenterprise assistance.
Limitations: No support for fundraising events, sponsorships, capital and endowment campaigns, or equipment purchases unless part of a community outreach program. (Contact foundation for a complete list of limitations.)
American Express Foundation

Contact
Terry Savage  
American Express Company  
World Financial Center  
New York, NY 10285–4803  
(201) 209–5903  
www.americanexpress.com/corp/philanthropy

Purpose and Activities

The foundation's philanthropic activities focus on three strategic themes: community service, cultural heritage, and economic independence.

Incorporated: 1954
Foundation Type: Company sponsored.
Total Giving (in 2000): $11,618,588
Number of Grants (in 2000): 715
High: $575,000
Average: Not specified.
Low: $200
Initial Approach: Proposal in two- to three-page letter form.
Deadline for Submission: None.
Relevant Subject Areas: Economic development; health, safety, and the environment; job training/microenterprise assistance; leadership and community-based organization capacity building.
Limitations: No requests for individual needs and endowments or capital campaigns. (Contact foundation for a complete list of limitations.)
The Andrew W. Mellon Foundation

Contact

Michele S. Warman 140 East 62nd Street New York, NY 10021 (212) 838–8400 www.mellon.org

Purpose and Activities

The foundation’s goal is to aid and promote religious, charitable, scientific, literary, and educational activities that enhance the public’s welfare or promote the well-being of mankind.

Incorporated: 1969
Foundation Type: Independent.
Total Giving (in 1999): $161,501,133
Number of Grants: Not specified.
High: $3,000,000
Average: $100,000
Low: $2,000
Initial Approach: Descriptive letter or proposal.
Deadline for Submission: None.
Relevant Subject Areas: Curriculum; health, safety, and the environment; leadership and community-based organization capacity building.
Limitations: No grants to individuals or primarily local organizations. (Contact foundation for a complete list of limitations.)
The Annie E. Casey Foundation

Contact

Douglas W. Nelson  
701 St. Paul Street  
Baltimore, MD 21202  
(410) 547–6600  
Fax: (410) 547–6624  
webmail@aecf.org  
www.aecf.org

Purpose and Activities

The foundation’s mission is to foster public policies, human services, and community supports that effectively meet the needs of today’s vulnerable children and families.

Incorporated: 1948
Foundation Type: Independent.
Total Giving (in 1999): $103,170,714
Number of Grants (in 1999): 797
High: $24,186,157
Average: $5,000
Low: $200
Initial Approach: Letter, no more than three pages.
Deadline for Submission: None given.
Relevant Subject Areas: Economic development; education (K–12); health, safety, and the environment.
Limitations: No grants for capital projects, medical research, or direct services (except in Baltimore City). (Contact foundation for a complete list of limitations.)
AT&T Foundation

Contact

Timothy J. Mc Climon 32 Avenue of the Americas, Sixth Floor New York, NY 10013 (212) 387–4801 Fax: (212) 387–4882 mcclimon@att.com www.att.com/foundation

Purpose and Activities

The foundation invests globally in projects that are at the intersection of community needs and AT&T’s business interests. Emphasis is placed on programs that serve the needs of people in communities where AT&T has a significant business presence, initiatives that use technology in innovative ways, and programs in which AT&T employees actively participate as contributors and/or volunteers.

Incorporated: 1984
Foundation Type: Company sponsored.
Total Giving (in 1999): $36,363,271
Number of Grants (in 1999): 1,464
High: $950,000
Average: Not specified.
Low: $151
Initial Approach: A brief letter of introduction and description of your organization/project.
Deadline for Submission: None given.
Relevant Subject Areas: Curriculum; economic development; education (K–12); health, safety, and the environment.
Limitations: Applications not accepted. No grants for construction or renovation projects, fundraising, or advertising. (Contact foundation for a complete list of limitations.)
Purpose and Activities

The foundation was established in 1955 to provide much-needed services and financial support in the cities, towns, and villages in which Avon does business. The mission of the foundation is to improve the lives of women and their families. The foundation has proved its dedication to women and girls through an expanding network of life-enhancing programs. It is a fully accredited public charity.

Incorporated: 1955
Foundation Type: Company sponsored.
Total Giving (in 1999): $3,180,212
Number of Grants (in 1999): 149
High: $924,189
Average: Not specified.
Low: $1,000
Initial Approach: One-page letter.
Deadline for Submission: Proposals reviewed as received.
Relevant Subject Areas: Education (K–12); health, safety, and the environment.
Limitations: Giving limited to areas immediately surrounding company operations. (Contact foundation for a complete list of limitations.)
Purpose and Activities

The foundation actively engages partners to develop, execute, evaluate, and promote strategic and innovative programs to advance knowledge and practice in health and education around the world. Current areas of programming include biomedical research, women’s health education, science education, product donations, and community initiatives.

Incorporated: 1990
Foundation Type: Company sponsored.
Total Giving (in 2000): $30,646,695
Number of Grants (in 2000): 425
High: $1,590,000
Average: Not specified.
Low: $10,000
Initial Approach: Proposal (no more than five pages).
Deadline for Submission: October 1.
Relevant Subject Areas: Curriculum; health, safety, and the environment.
Limitations: No support for religious or sectarian organizations not engaged in a significant project benefitting the entire community or organizations receiving support through federated campaigns. (Contact foundation for a complete list of limitations.)
Carnegie Corporation of New York

Contact
Edward Sermier
437 Madison Avenue
New York, NY 10022
(212) 371–3200
Fax: (212) 754–4073
www.carnegie.org

Purpose and Activities
The Carnegie Corporation of New York was created by Andrew Carnegie in 1911 to promote “the advancement and diffusion of knowledge and understanding.” Under Carnegie’s will, grants must benefit the people of the United States, although up to 7.4 percent of the funds may be used for the same purpose in countries that are or have been members of the British Commonwealth, with a current emphasis on Commonwealth Africa. The foundation’s current program areas are (1) education, including teacher education and liberal arts education; (2) international peace and security; (3) international development; and (4) U.S. democracy.

Incorporated: 1911
Foundation Type: Independent.
Total Giving (in 2000): $60,803,959
Number of Grants (in 2000): 365
High: $1,440,000
Average: $25,000
Low: $975
Initial Approach: Letter of inquiry.
Deadline for Submission: None.
Relevant Subject Areas: Education (K–12).
Limitations: No grants for construction or maintenance of facilities or endowments. (Contact foundation for a complete list of limitations.)
Charles A. Frueauff Foundation, Inc.

Contact

Sue M. Frueauff
Three Financial Center
900 South Shakleford, Suite 300
Little Rock, AR 72211
(501) 219–1410
Fax: (501) 219–1416
www.frueaufffoundation.com

Purpose and Activities

The foundation supports health, education, and social service organizations; hospitals and health agencies; and private 4-year colleges and universities.

Incorporated: 1950
Foundation Type: Independent.
Total Giving (in 1999): $5,308,110
Number of Grants (in 1999): 176
High: $100,000
Average: $5,000
Low: $3,000
Initial Approach: Telephone call.
Deadline for Submission: September 15 and March 15.
Relevant Subject Areas: Curriculum; education (K–12); health, safety, and the environment.
Limitations: Giving primarily limited to areas east of the Rocky Mountains, the South, and the Northeast. No support for multiyear grants, state-supported colleges and universities, primary and secondary schools, or churches. (Contact foundation for a complete list of limitations.)
Contact

Office of Proposal Entry  Mott Foundation Building
503 South Saginaw Street, Suite 1200
Flint, MI 48502–1851
(810) 238–5651
Fax: (810) 766–1753
infocenter@mott.org
www.mott.org

Purpose and Activities

The foundation’s major concern is the well-being of the community, including the individual, the family, the neighborhood, and the systems of government. It supports four programs: Civil Society, Environment, Flint Areas, and Pathways Out of Poverty.

Incorporated: 1926
Foundation Type: Independent.
Total Giving (in 1999): $114,296,974
Number of Grants (in 1999): 868

High: $4,925,300
Average: Not specified.
Low: $2,000

Initial Approach: Letter of inquiry.
Deadline for Submission: None; grants are awarded by September 30.

Relevant Subject Areas: Affordable/public/fair housing; economic development; education (K–12).

Limitations: No support for religious purposes. No grants for building or endowment funds, research, scholarships, or fellowships. (Contact foundation for a complete list of limitations.)
CIRI Foundation

Purpose and Activities

The foundation's mission is to promote individual self-development and eco­nomic self-sufficiency through education among Alaska Natives who are original enrollees of CIRI and their lineal descendants. The foundation also strives to enhance the heritage of Alaska Natives through programs that foster appreciation and understanding of Alaska Native cultures.

Incorporated: 1982
Foundation Type: Company sponsored.
Total Giving (in 1998): $164,529
Number of Grants (in 1998): 238
High: $8,000
Average: $2,500
Low: $266
Initial Approach: Letter requesting application form.
Deadline for Submission: March 1, June 1, September 1, and November 1.
Relevant Subject Areas: Curriculum, education (K–12)
Limitations: None given.

Foundation Resource Guide 13
The Commonwealth Fund

Contact
Andrea C. Landes
One East 75th Street
New York, NY 10021–2692
(212) 606–3844
Fax: (212) 606–3500
acl@cmwf.org
www.cmwf.org

Purpose and Activities
The fund is a private foundation that supports independent research on health and social issues and makes grants to improve healthcare practice and policy.

Incorporated: 1918
Foundation Type: Independent.
Total Giving (in 2000): $16,843,606
Number of Grants (in 2000): 242
High: $751,330
Average: $10,000
Low: $1,000
Initial Approach: Letter of inquiry, no more than two pages, via regular or electronic mail.
Deadline for Submission: None.
Relevant Subject Areas: Health, safety, and the environment.
Limitations: No support for general planning and ongoing activities; endowment or capital costs, including construction, renovation, or equipment; or conferences. (Contact foundation for a complete list of limitations.)
The David and Lucille Packard Foundation

Contact

Appropriate Program Officer
300 Second Street, Suite 200
Los Altos, CA 94022
(650) 948–7658
www.packfound.org

Purpose and Activities

The foundation provides grants to nonprofit organizations in the following broad program areas: conservation; population; science; children, families, and communities; arts; and organizational effectiveness and philanthropy.

Incorporated: 1964
Foundation Type: Independent.
Total Giving (in 2001): $454,000,000
Number of Grants (in 2001): 1,488
High: Not specified.
Average: Not specified.
Low: Not specified.
Initial Approach: Proposal or two- to three-page letter of inquiry.
Deadline for Submission: March 15, June 15, September 15, and December 15.
Relevant Subject Areas: Education (K–12); health, safety, and the environment; job training/microenterprise assistance.
Limitations: National giving for child health and development, population, and the environment. (Contact foundation for a complete list of limitations.)
Ford Motor Company Fund

Contact

Gary L. Nielsen
One American Road
P.O. Box 1899
Dearborn, MI 48121–1899
(888) 313–0102
www.ford.com

Purpose and Activities

The fund supports not-for-profit organizations in five priority areas: education, environment, health and welfare, civic affairs and public policy, and arts and humanities.

Incorporated: 1949
Foundation Type: Company sponsored.
Total Giving (in 1999): $54,080,836
Number of Grants (in 1999): 1,400
High: $2,101,911
Average: $25,000
Low: $500
Initial Approach: Proposal.
Deadline for Submission: None.
Relevant Subject Areas: Education (K–12); health, safety, and the environment; leadership and community-based organization capacity building.

Limitations: Giving primarily to areas with plants and offices and where members of the community are employed, with special emphasis on Detroit, Michigan. (Contact foundation for a complete list of limitations.)
General Motors Foundation, Inc.

Contact

Lorna G. Utley  
11–134 General Motors Building  
3044 West Grand Boulevard  
Detroit, MI 48202–3091  
(313) 665–0824  
www.gm.com/company/gmability/philanthropy

Purpose and Activities

The foundation’s focus areas are education, health, community relations, public policy, arts and culture, and environment and energy, with a strong commitment to diversity in all areas.

Incorporated: 1976
Foundation Type: Company sponsored.
Total Giving (in 1999): $30,482,845
Number of Grants: Not specified.
High: Not specified.
Average: $200,000
Low: $100
Initial Approach: One-page letter.
Deadline for Submission: 45 days before quarterly board meeting.
Relevant Subject Areas: Curriculum; education (K–12); health, safety, and the environment.
Limitations: Contributions generally are not provided to individuals, endowment funds, conferences, or workshops. (Contact foundation for a complete list of limitations.)
Purpose and Activities

The foundation was established in 1950 as a private foundation dedicated to furthering the Knights’ ideals of service to community, high standards of journalistic excellence, and defense of a free press.

Incorporated: 1950
Foundation Type: Independent.
Total Giving (in 2000): $69,983,125
Number of Grants (in 2000): 470
High: $9,000,000
Average: Not specified.
Low: $5,000
Initial Approach: Letter of inquiry (one to two pages).
Deadline for Submission: None.
Relevant Subject Areas: Community scholars; curriculum; education (K–12); health, safety, and the environment.
Limitations: The Knight Community Partners Program aims to improve the quality of life in 26 U.S. communities where the Knight brothers owned newspapers. (Contact foundation for a complete list of limitations.)
Lucent Technologies Foundation

Contact

Beatrice Tassot
600 Mountain Avenue
Murray Hill, NJ 07974
(908) 582–7906
foundation@lucent.com

Purpose and Activities

The foundation’s mission is to help young people, from early childhood through grade 12, prepare to meet the challenges of our changing global society.

Incorporated: 1996
Foundation Type: Company sponsored.
Total Giving (in 1999): $22,720,931
Number of Grants (in 1999): 365
High: $1,924,300
Average: Not specified.
Low: $500
Initial Approach: Letter of inquiry (two pages).
Deadline for Submission: Not specified.
Relevant Subject Areas: Curriculum; education (K–12); health, safety, and the environment.

Limitations: The foundation does not review unsolicited proposals. No support for political capital campaigns. (Contact foundation for a complete list of limitations.)
Metropolitan Life Foundation

Contact

Sibyl Jackson
One Madison Avenue
New York, NY 10010–3690
(212) 578–6272
Fax: (212) 685–1435
www.metlife.com

Purpose and Activities

The foundation was established in 1976 by MetLife to support educational, health, civic, and cultural organizations. The foundation’s goals are to strengthen communities, promote good health, and improve education.

Incorporated: 1976
Foundation Type: Company sponsored.
Total Giving (in 1999): $12,266,975
Number of Grants (in 1999): 397
High: $560,000
Average: $200,000
Low: $1,000
Initial Approach: Letter.
Deadline for Submission: Varies; none for grants.
Relevant Subject Areas: Community scholars; curriculum; education (K–12); health, safety, and the environment; job training/microenterprise assistance.
Limitations: No support for private foundations or religious, fraternal, athletic, political, social, or veterans’ organizations. (Contact foundation for a complete list of limitations.)
Purpose and Activities

The trusts support nonprofit activities in culture, education, the environment, health and human services, public policy, and religion. The trusts make strategic investments that encourage and support citizen participation in addressing critical issues and effecting social change.

Incorporated: 1948
Foundation Type: Independent.
Total Giving (in 2001): $162,484,400
Number of Grants (in 2001): 194
High: Not specified.
Average: $300,000
Low: Not specified.
Initial Approach: Letter of inquiry (two to three pages).
Deadline for Submission: None.
Relevant Subject Areas: Economic development; education (K–12); health, safety, and the environment; job training/microenterprise assistance; leadership and community-based organization capacity building.
Limitations: No grants for capital campaigns, construction, equipment, scholarships, or fellowships. (Contact foundation for a complete list of limitations.)
The Prudential Foundation

Contact

Lata N. Reddy
Prudential Plaza
751 Broad Street, 15th Floor
Newark, NJ 07102–3777
(973) 802–7354
www.prudential.com/index

Purpose and Activities

The foundation supports innovative direct-service programs that address the needs of society in three areas: learning, living, and working.

Incorporated: 1977
Foundation Type: Company sponsored.
Total Giving (in 1999): $17,954,506
Number of Grants (in 1999): 1,383
High: $356,250
Average: $50,000
Low: $250
Initial Approach: Completed application form; optional three-page concept letter.
Deadline for Submission: None.
Relevant Subject Areas: Community scholars, curriculum, education (K–12), job training/microenterprise assistance.
Limitations: Giving primarily limited to areas of company operations.
Public Welfare Foundation, Inc.

Contact

Review Committee
1200 U Street NW.
Washington, DC 20009–4443
(202) 965–1800
Fax: (202) 265–8851
reviewcommittee@publicwelfare.org
www.publicwelfare.org

Purpose and Activities

The foundation is a nongovernmental grant-making organization dedicated to supporting organizations that provide services to disadvantaged populations and work for lasting improvements in the delivery of services that meet basic human needs.

Incorporated: 1947
Foundation Type: Independent.
Total Giving (in 1999): $19,740,600
Number of Grants (in 1999): 438
High: $100,000
Average: $45,298
Low: $1,000
Initial Approach: Two- to three-page letter.
Deadline for Submission: None.
Relevant Subject Areas: Economic development; health, safety, and the environment.
Limitations: No grants for building funds, capital improvements, scholarships, conferences, seminars, publications, research, workshops, or loans. (Contact foundation for a complete list of limitations.)
Purpose and Activities

The foundation was established as a national philanthropy in 1972, and today it is the largest U.S. foundation devoted to improving the health and healthcare of all Americans. The foundation focuses on ensuring that all Americans have access to basic healthcare at a reasonable cost, improving care and support for people with chronic health conditions, promoting healthy communities and lifestyles, and reducing the personal, social, and economic harm caused by tobacco, alcohol, and drug abuse.

Incorporated: 1936
Foundation Type: Independent.
Total Giving (in 2001): $561,228,564
Number of Grants (in 2001): 1,138
High: $13,651,613
Average: $493,171
Low: $1,200
Initial Approach: Preliminary letter (no more than five pages).
Deadline for Submission: None.
Relevant Subject Areas: Health, safety, and the environment.
Limitations: No funding for ongoing general operating expenses, endowment or capital costs, or direct support of individuals. (Contact foundation for a complete list of limitations.)
The Rockefeller Foundation

Contact

Appropriate Program Director
420 Fifth Avenue
New York, NY 10018
(212) 869–8500
www.rockfound.org

Purpose and Activities

The foundation is a knowledge-based global organization committed to enriching and sustaining the lives and livelihoods of poor and excluded people throughout the world.

- Incorporated: 1913
- Foundation Type: Independent.
- Total Giving (in 2000): $197,000,000
- Number of Grants: Not specified.
- High: Not specified.
- Average: Not specified.
- Low: Not specified.
- Deadline for Submission: None specified.
- Relevant Subject Areas: Consolidated and strategic planning; economic development; education (K–12); health, safety, and the environment; job training/microenterprise assistance; leadership and community-based organization capacity building.

Limitations: The foundation does not contribute to building and operating funds and strongly discourages unsolicited grant proposals. (Contact foundation for a complete list of limitations.)
Verizon Foundation

Contact

Suzanne A. DuBose
1095 Avenue of the Americas, Room 3200
New York, NY 10036
(800) 360–7955
Fax: (212) 398–0951
verizon.foundation@verizon.com
foundation.verizon.com

Purpose and Activities

The foundation’s investment priority focuses on literacy, community technology development, workforce development, and employee volunteerism. The foundation is committed to “venture philanthropy”—investing in the development of capacity infrastructure to create new leadership models for communities.

Incorporated: 1985
Foundation Type: Company sponsored.
Total Giving (in 1999): $35,332,818
Number of Grants (in 1999): 4,137
High: $3,900,000
Average: $20,000
Low: $25
Initial Approach: Online proposals.
Deadline for Submission: None.
Relevant Subject Areas: Community scholars; education (K–12); health, safety, and the environment; information sharing/applied research; job training/microenterprise assistance.

Limitations: Giving primarily limited to areas of corporate sponsor’s operations concentrated in New England, Delaware, New Jersey, New York, Pennsylvania, West Virginia, and the greater metropolitan Washington, D.C., area.
Wallace-Reader’s Digest Funds

Contact

Lee Mitang
Two Park Avenue, 23rd Floor
New York, NY 10016
(212) 251–9700
wrdf@wallacefunds.org
www.wallacefunds.org

Purpose and Activities

The Wallace-Reader’s Digest Funds create opportunities for people to enrich themselves through better schools, enhanced community activities, and participation in the arts.

Incorporated: 1956
Foundation Type: Independent.
Total Giving (in 1999): $71,985,231
Number of Grants (in 1999): 335
High: $1,759,972
Average: $15,000
Low: $1,000
Initial Approach: Letter of inquiry.
Deadline for Submission: None specified.
Relevant Subject Areas: Community scholars; curriculum; education (K–12).
Limitations: No support for conferences; historical restoration; health, medical, or social service programs; environmental/conservation programs; capital campaigns; emergency funds; or deficit financing. (Contact foundation for a complete list of limitations.)
W.K. Kellogg Foundation

Contact
Deborah A. Rey
One Michigan Avenue East
Battle Creek, MI 49017–4058
(616) 968–1611
Fax: (616) 968–0413
www.wkkf.org

Purpose and Activities
The foundation is a nonprofit organization whose mission is to apply knowledge to solve the problems of people. Since its beginning, the foundation has continuously focused on building the capacity of individuals, communities, and institutions to solve their own problems.

Incorporated: 1930
Foundation Type: Independent.
Total Giving (in 2000): $196,651,171
Number of Grants (in 2000): 1,023
High: $3,700,000
Average: Not specified.
Low: $270
Initial Approach: Preproposal letter (five-page limit) or online application.
Deadline for Submission: None.
Relevant Subject Areas: Community scholars; education (K–12); health, safety, and the environment; information sharing/applied research; leadership and community-based organization capacity building.
Limitations: No support for capital facilities. (Contact foundation for a complete list of limitations.)
Subject Index

Affordable/Public/Fair Housing
Charles Stewart Mott Foundation .............................................. 12

Community Scholars
The Allstate Foundation .......................................................... 3
John S. and James L. Knight Foundation ................................. 18
Metropolitan Life Foundation .................................................. 20
The Prudential Foundation ....................................................... 22
Verizon Foundation ................................................................. 26
Wallace-Reader’s Digest Funds .................................................. 27
W.K. Kellogg Foundation .......................................................... 28

Consolidated and Strategic Planning
The Rockefeller Foundation ....................................................... 25

Curriculum
The Andrew W. Mellon Foundation ......................................... 5
AT&T Foundation ................................................................. 7
The Bristol-Myers Squibb Foundation, Inc. .............................. 9
Charles A. Frueauff Foundation, Inc. ...................................... 11
CIRI Foundation ................................................................. 13
General Motors Foundation, Inc. .......................................... 17
John S. and James L. Knight Foundation .............................. 18
Lucent Technologies Foundation ............................................ 19
Metropolitan Life Foundation ............................................... 20
The Prudential Foundation ....................................................... 22
Wallace-Reader’s Digest Funds .................................................. 27
## Economic Development

- The Allstate Foundation ........................................... 3
- American Express Foundation ................................. 4
- The Annie E. Casey Foundation ............................... 6
- AT&T Foundation .................................................. 7
- Charles Stewart Mott Foundation ............................ 12
- The Pew Charitable Trusts ...................................... 21
- Public Welfare Foundation, Inc. ............................. 23
- The Rockefeller Foundation .................................... 25

## Education (K–12)

- The Allstate Foundation ........................................... 3
- The Annie E. Casey Foundation ............................... 6
- AT&T Foundation .................................................. 7
- Avon Products Foundation, Inc. ............................. 8
- Carnegie Corporation of New York ........................... 10
- Charles A. Frueauff Foundation, Inc. ......................... 11
- Charles Stewart Mott Foundation ............................ 12
- CIRI Foundation .................................................. 13
- The David and Lucille Packard Foundation ............... 15
- Ford Motor Company Fund .................................... 16
- General Motors Foundation, Inc. ........................... 17
- John S. and James L. Knight Foundation .................... 18
- Lucent Technologies Foundation ............................. 19
- Metropolitan Life Foundation ............................... 20
- The Pew Charitable Trusts ..................................... 21
- The Prudential Foundation .................................... 22
- The Rockefeller Foundation ................................... 25
- Verizon Foundation ............................................. 26
- Wallace-Reader’s Digest Funds .............................. 27
- W.K. Kellogg Foundation ...................................... 28
# Health, Safety, and the Environment

The Allstate Foundation .................................................. 3  
American Express Foundation ........................................... 4  
The Andrew W. Mellon Foundation ..................................... 5  
The Annie E. Casey Foundation .......................................... 6  
AT&T Foundation ........................................................... 7  
Avon Products Foundation, Inc. ........................................... 8  
The Bristol-Myers Squibb Foundation, Inc. ............................ 9  
Charles A. Frueauff Foundation, Inc. .................................. 11  
The Commonwealth Fund .................................................. 14  
The David and Lucille Packard Foundation ............................ 15  
Ford Motor Company Fund ............................................... 16  
General Motors Foundation, Inc. ........................................ 17  
John S. and James L. Knight Foundation .............................. 18  
Lucent Technologies Foundation ......................................... 19  
Metropolitan Life Foundation ............................................ 20  
The Pew Charitable Trusts ................................................ 21  
Public Welfare Foundation, Inc. .......................................... 23  
The Robert Wood Johnson Foundation .................................. 24  
The Rockefeller Foundation .............................................. 25  
Verizon Foundation ....................................................... 26  
W.K. Kellogg Foundation .................................................. 28

# Information Sharing/Applied Research

Verizon Foundation ....................................................... 26  
W.K. Kellogg Foundation .................................................. 28

# Job Training/Microenterprise Assistance

The Allstate Foundation .................................................. 3  
American Express Foundation ........................................... 4  
The David and Lucille Packard Foundation ............................ 15
Metropolitan Life Foundation .............................................. 20
The Pew Charitable Trusts .................................................. 21
The Prudential Foundation .................................................. 22
The Rockefeller Foundation ............................................... 25
Verizon Foundation ......................................................... 26

Leadership and Community-Based Organization Capacity Building

American Express Foundation .......................................... 4
The Andrew W. Mellon Foundation ...................................... 5
Ford Motor Company Fund ............................................. 16
The Pew Charitable Trusts ............................................... 21
The Rockefeller Foundation ............................................... 25
W.K. Kellogg Foundation .................................................. 28